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Third Edition. Wallace J. Hopp, Mark L. Spearman. Our economy and future way of life depend on how well American manufacturing managers adapt to the dynamic, globally competitive landscape and evolve their firms to keep pace. A major challenge is how to structure the firm's environment so that it attains the speed and low cost of high-volume flow lines while retaining the flexibility and customization potential of a low-volume job shop.

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Hopp/Spearman have built and improved an essential guide to the fundamental principles of operations analysis. After years of hearing Factory Physics praised by my Industrial Engineering colleagues, I finally got it. As a practitioner and teacher I cannot overstate that this is essential knowledge of the dynamics of operating systems.

Comprehensive Introduction to Manufacturing Management text covering the behavior laws at work in factories. Examines operating policies and strategic objectives. Hopp presents the concepts of manufacturing processes and controls within a "physics" or "laws of nature" analogy--a novel approach. There is enough quantitative material for an engineer's course, as well as narrative that a management major can understand and apply.

Provides comprehensive Introduction to Manufacturing Management, and covers the behavior laws at work in factories. This book examines operating policies and strategic objectives. It presents the concepts of manufacturing processes and controls within a physics or laws of nature analogy.

Our economy and future way of life depend on how well American manufacturing managers adapt to the dynamic, globally competitive landscape and evolve their firms to keep pace. A major challenge is how to structure the firms environment so that it attains the speed and low cost of high-volume flow lines while retaining the flexibility and customization potential of a low-volume job shop. The books three parts are organized according to three categories of skills required by managers and engineers: basics, intuition, and synthesis. Part I reviews traditional operations management techniques and identifies the necessary components of the science of manufacturing. Part II presents the core concepts of the book, beginning with the structure of the science of manufacturing and a discussion of the systems approach to problem solving. Other topics include behavioral tendencies of manufacturing plants, push and pull production systems, the human element in operations management, and the relationship between quality and operations. Chapter conclusions include main points and observations framed as manufacturing laws. In Part III, the lessons of Part I and the laws of Part II are applied to address specific manufacturing management issues in detail. The authors compare and contrast common problems, including shop floor control, long-range aggregate planning, workforce planning and capacity management. A main focus in Part III is to help readers visualize how general concepts in Part II can be applied to specific problems. Written for both engineering and management students, the authors demonstrate the effectiveness of a rule-based and data driven approach to operations planning and control. They advance an organized framework from which to evaluate management practices and develop useful intuition about manufacturing systems.

Managers face an infinite range of situations and problems that involve bringing materials and information together to produce and

deliver goods and services to customers. In Hopps solid, practical introduction to manufacturing and supply chain dynamics, managers learn how to use the scientific approach to understand why systems behave the way they do as an effective way to deal with almost any scenario they may face. Written in a reader-friendly style, the text includes useful examples from manufacturers as well as service providers, presents the key concepts that underlie the behavior of operations systems in a largely non-mathematical way, contains illustrations and analogies to everyday life, links theory to practice, and reinforces the learning process with end-of-chapter Questions for Thought.

From the award-winning developers of Factory Physics—a powerful leadership guide for breakthrough performance A comprehensive guide that cuts through the hodgepodge of copycat initiatives, overblown buzzwords, confusing mathematics, and misguided software, Factory Physics for Managers is a breath of fresh air for operations managers and executives. Written by the leaders and experts behind the bestselling Factory Physics, it's a brilliant crash course in the practical science of operations designed to help you: Achieve best possible profit, cash flow, and customer service Attain highest return with existing Lean, Six Sigma, and ERP initiatives Manage your capacity, inventory, response time, and variability with high predictability Simplify management of complexity using existing IT systems Use the fundamentals of science to ensure your operation's success See your company and procedures more clearly Improve intuition, decision making, and strategy execution A strategy of imitation is not much of a strategy. Most every company uses the common continuous improvement initiatives. This highly accessible guide addresses but goes beyond other business approaches such as Lean, Six Sigma, and Theory of Constraints by offering a customizable plan that you can apply to any manufacturing-based industry or supply chain. You'll discover invaluable tools for developing operations strategy and driving execution by using practical science to assess your procedures, target problems, and find solutions. You'll learn essential life lessons from the best—and worst—practices of corporate leaders like Toyota and Boeing. You'll find ingenious new ways to improve your leadership by predictively managing the tradeoffs that every operation faces—whether it's more or less inventory or capacity, higher or lower customer service, or more or fewer products. Using this approach, you can tackle these natural conflicts in business through a practical, comprehensive science of operations. Factory Physics for Managers makes it easier to choose and execute the best strategy for better productivity—and even bigger profits. Praise for Factory Physics for Managers “Factory Physics for Managers is a proven path to flawless execution and results. Leading vs. following in our industry is predicated on the relentless pursuit of putting order to chaos. Factory Physics science and CSUITE software have given our organization the ability to plan, predict, model, and execute based on explosive growth and rapid-fire, dynamic changes to

our business model. In our case, history is not a good predictor of the future, so we need to deploy our resources wisely, and the Factory Physics approach has helped us do just that.” –Larry Doerr, COO, Stratasy “Shows how the science behind Lean initiatives can greatly improve results in terms of productivity and resources.” –Bill Fierle, Vice President and General Manager, TopWorx, Emerson “Brings powerful, accessible science to operations management. The Factory Physics playbook enables me to lead the harnessing of our data more effectively for modeling, planning, control, and feedback. Armed with the concepts, common language, and tools in this book, I can partner with operations’ leadership to impact the bottom line.” –Jeffrey Korman, CIO, Hu-Friedy Mfg LLC, Chicago

"In Hospital Operations, two leading Operations Management experts and five practicing clinicians demonstrate how to apply new OM advances and metrics to substantially improve any hospital's performance. Replete with examples, Hospital Operations shows how to generate principles-driven breakthrough ideas to systematically improve emergency departments, operating rooms, nursing units, and diagnostic units." -- Back cover

This text provides a survey of the analytical methods used to support the functions of production and operations management. This latest edition continues to bring the most thorough coverage of cutting-edge quantitative models used in operations, while presenting it in a clean, easy to understand fashion. There are many new problems both solved and unsolved for students to comprehend the quantitative material of the book. Furthermore, we have enhanced the technology package of this book to have more applied learning of concepts and skills for students. Lastly, technology, such as the internet, ecommerce, etc has been added to reflect the changes in how business is conducted. This text reflects Steve Nahmias' extensive teaching background and experience in both business and engineering schools. .

Mastering the Supply Chain is an introduction to supply chain management. The book integrates theory with practice and aims to create a cross-functional mindset in students and practitioners. It provides a wide overview of relevant supply chain concepts and sets out the challenges that need to be overcome in order to find practical ways of implementing these in a real company situation. Readers are continuously asked to actively reflect on the choices they make, thus experiencing first-hand the many challenges that good and effective supply chain management presents. Mastering the Supply Chain presents a different way of learning that puts the reader at the heart of a life-like situation, so that they experience the impact of every decision they make, not just in their own 'silo' but across the business. In this way, they will learn that many supply chain concepts are relatively simple to understand, but not so easy to apply in reality. Chapter 6 helps students to pull everything they've learned together and see how the concepts play out in the

real world by guiding them through an interactive demonstration of the online business simulation game The Fresh Connection (free access is included with the book). This is a key text for students on supply chain management BScs and MScs as well as background reading for students playing the full version of The Fresh Connection Business Simulation game.

An expert offers a set of rules that will help managers achieve dramatic improvements in operations performance. In recent years, management gurus have urged businesses to adopt such strategies as just-in-time, lean manufacturing, offshoring, and frequent deliveries to retail outlets. But today, these much-touted strategies may be risky. Global financial turmoil, rising labor costs in developing countries, and huge volatility in the price of oil and other commodities can disrupt a company's entire supply chain and threaten its ability to compete. In *Operations Rules*, David Simchi-Levi identifies the crucial element in a company's success: the link between the value it provides its customers and its operations strategies. And he offers a set of scientifically and empirically based rules that management can follow to achieve a quantum leap in operations performance. Flexibility, says Simchi-Levi, is the single most important capability that allows firms to innovate in their operations and supply chain strategies. A small investment in flexibility can achieve almost all the benefits of full flexibility. And successful companies do not all pursue the same strategies. Amazon and Wal-Mart, for example, are direct competitors but each focuses on a different market channel and provides a unique customer value proposition—Amazon, large selection and reliable fulfillment; Wal-Mart, low prices—that directly aligns with its operations strategy. Simchi-Levi's rules—regarding such issues as channels, price, product characteristics, value-added service, procurement strategy, and information technology—transform operations and supply chain management from an undertaking based on gut feeling and anecdotes to a science.

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